

No.	Heading	Scheme	Brief description	Strategic fit	Cabinet date(s)	Lead Portfolio	BCKLWN Project Sponsor	RAG ratings as at end August 2022 (see definitions at end of report)	Funding Source	Funding Source Amount	Total Budget	Spend To Date	Remaining	Finance Categorisation	Budget 2022-23 (31st August)	Spend in 2022-23 (31st August)	Remaining 2022-23	Commentary on financial position / implications of project not being delivered / slippage
1	Carbon Reduction Strategy	RE:Fit Scheme	Phase 1 – energy efficiency schemes – streetlighting to be completed Phase 2 – carbon reduction schemes - funded by grant of £3.8m from Public Sector Decarbonisation Scheme (PSDS), covers various works over 9 sites.	- Part of Climate Change Strategy & Action Plan to Cabinet Sept 2021 - Grant funding accepted	21-Sep-21	Environment	Stuart Ashworth	Overall RAG rating	Grant Funded	-£3,851,680	£3,851,680	£3,797,250	£54,431	Publicised - Major	£942,730	£888,300	£54,431	Phase 2 - issued practical completion, now in defects period. Phase 1 may be altered to remove streetlighting as more competitive to complete outside of the Re:Fit scheme. Commentary updated 29.09.,2022
								Green										
								Delivery Spend Risk										
1	1	2																
2	NORA & Enterprise Zone	Road infrastructure and utilities	Infrastructure – roads and services. Funded via Business Rates - deal with LEP and other Norfolk LA's via Business Rates scheme. Site commencement anticipated early 2022.	- Helps deliver strategic employment development land - Contractually committed	24-Sep-19	Development & Regeneration	Matthew Henry	Overall RAG rating	Business Rates Retention	-£8,521,560	£8,521,560	£306,934	£8,214,626	Publicised - Major	£6,047,240	£215,264	£5,831,976	Some delays on delivery. 36 week construction time frame.
								Amber										
								Delivery Spend Risk										
3	4	2																
3A	NORA & Enterprise Zone	Development of spec units	Phase 1 - Spec Build Units Will deliver 2no. 5,000 sqft. Offices and 2no. 10,000 sqft. light industrial units. LEP Funding Agreement in place.	- Delivery of business premises to accommodate local or other businesses - Contractually committed	24-Sep-19	Development & Regeneration	Matthew Henry	Overall RAG rating	LEP Funding	£0	£0	£0	£0	Exempt	£0	£0	£0	Construction is underway on this phase.
								Light Green										
								Delivery Spend Risk										
2	1	2																
3B	NORA & Enterprise Zone	Development of spec units	Phase 2 - Spec Build Units 2no. 10,000 sqft. light industrial units – subject to LEP funding (TBC). Out to tender Autumn 2021.	- Delivery of business premises to accommodate local or other businesses - Contractually committed	24-Sep-19	Development & Regeneration	Matthew Henry	Overall RAG rating	LEP Funding	£0	£0	£0	£0	Exempt	£0	£0	£0	Delivery has been delayed due to tender processes, consultant performance and resources. Not yet out to tender so spend in line with plan currently.
								Amber										
								Delivery Spend Risk										
4	1	2																
4	Major Housing	NORA 4	Mixed tenure scheme total 105 dwellings. First units on this development being delivered December 2021. Completion anticipated May 2023.	- Development partnership with Lovells to deliver 1,000 homes - Fits with Corporate Business Plan objective no 2	04-Feb-20	Development & Regeneration	David Ousby	Overall RAG rating	Capital Receipts / Internal Borrowing	-£14,657,020	£14,657,020	£7,310,765	£7,346,255	Publicised - Major	£9,716,820	£2,975,065	£6,741,755	Majority of Houses expected to be sold, with over 100 signed contracts, in 2022/23 forecasting c18m in Sales Receipts which should cover the Total Project generating a surplus c£3m+ which is used to fund the capital programme. To date Received £606k of Sales Receipts from 3 House Sales. AHG received historically covered the initial construction budget
								Green										
								Delivery Spend Risk										
1	1	1																
5	Major Housing	Parkway, Western side, KL	New development of mixed housing. Currently awaiting determination by planning.	- Development partnership with Lovells to deliver 1,000 homes - Fits with Corporate Business Plan objective no 2	15-Jun-21	Development & Regeneration	David Ousby	Overall RAG rating	Capital Receipts / Internal Borrowing	-£34,347,880	£34,347,880	£803,920	£33,543,960	Publicised - Major	£800,000	£256,040	£543,960	Grants expected the majority of costs for 2022/23. Sales of Housing not expected to take place until 23/24 forecasting c16.4m and in 24/25 c22.8m. Overall Forecasting £844k Surplus to fund the Capital Programme. AHG received historically covered the initial construction budget
								Light Green										
								Delivery Spend Risk										
2	2	3																
6	Major Housing	Salters Road, King's Lynn (also known as Columbia Way)	Development of 78 units. Works have commenced on site.	- Development partnership with Lovells to deliver 1,000 homes - Fits with Corporate Business Plan objective no 2	16-Mar-21	Development & Regeneration	David Ousby	Overall RAG rating	Capital Receipts / Internal Borrowing	-£14,329,920	£14,329,920	£2,862,082	£2,026,458	Publicised - Major	£2,606,870	£835,622	£1,771,248	Sales of Housing expected to take place in 2022/23 forecasting c8.7m and in 2023/24 c6m. Overall Forecasting £466k Surplus to fund the Capital Programme. AHG received historically covered the initial construction budget
								Amber										
								Delivery Spend Risk										
3	3	3																
7	Major Housing	Bus Station and NCC Library Site (St Edmunds Terrace), Hunstanton	Development of 47 units and a new library site. Scheme will also include a 'changing place' as part of the accessible toilet (public conveniences). Planning achieved earlier in 2021.	- Development partnership with Lovells to deliver 1,000 homes - Fits with Corporate Business Plan objective no 2	02-Feb-21	Development & Regeneration	David Ousby	Overall RAG rating	Capital Receipts / Internal Borrowing	-£10,453,990	£11,224,930	£302,468	£10,922,462	Publicised - Major	£750,000	£8,918	£741,082	The Scheme is currently being reviewed to understand if this Project is still viable
								Dark Amber										
								Delivery Spend Risk										
5	4	4																
8	Major Housing	Southend Road coach / car park, Hunstanton - potential new development of mixed housing.	Potential for 32 units, 15% of which need to be affordable. Planning achieved earlier in 2021.	- Development partnership with Lovells to deliver 1,000 homes - Fits with Corporate Business Plan objective no 2	16-Mar-21	Development & Regeneration	David Ousby	Overall RAG rating	Capital Receipts / Internal Borrowing	£0	£0	£0	£0	Exempt	£0	£0	£0	The Scheme is currently being reviewed to understand if this Project is still viable
								Light Green										
								Delivery Spend Risk										
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9	West Winch Growth Area	West Winch. Between 3,500-4000 New Dwellings allocated in local plan.	BCKLWN leading in an overall collaboration agreement with the multiple owners of the land identified within the Local Plan Allocation to deliver a strategic housing allocation. Significant infrastructure requirements. Working with NCC and Norfolk County Council.	- This Growth Area is the main allocation for housing in the local plan - To meet priorities housing need, and the F40 objectives of the Norfolk Suffolk Economic Strategy as a Growth Location	13-Nov-18	Development & Regeneration	Geoff Hall	Overall RAG rating	Business Rates Pool	-£500,000	£1,000,000	£0	£1,000,000	Publicised - Major	£0	£0	£0	All funding should be utilised by March 2023 and Borough Council project elements complete. Some of the £1million will be recovered from land owners over a period of upto 18 years. Exact percentages/proportions currently are being considered.
								Dark Amber										
								Delivery Spend Risk										
4	2	4																
10	Regeneration	South Gate area regeneration	Redevelopment of gateway site into King's Lynn. Includes potential acquisition of sites, master-planning, road scheme and infrastructure. Cabinet agreement to progress summer 2020. Links to NCC Levelling Up Fund application for the roundabout.	- Within the Town Investment Plan (TIP) - Forms Part of HAZ programme - Funding secured for master-planning from Business Rates Pool	15-Jun-21	Development & Regeneration	Duncan Hall	Overall RAG rating	Borrowing	-£630,000	£630,000	£89,440	£540,560	Publicised - Major	£540,560	£0	£540,560	Timescale of Masterplanning element of project remain slightly changed, to allow for inclusion in NCC's LUF bid submission, this additional time is also being used to elevate the output of the masterplan, it will now be a document that can be used as a Supplementary Planning Document. This slight change in timeline and consultant fee will not have an implication on the delivery of the project.
								Light Green										
								Delivery Spend Risk										
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11	Town Deal	St George's Guildhall & Creative Hub	Refurbishment of the Guildhall and provision of co-working & studio space in the White Barn NB rating is on Business Case development at this stage	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	Duncan Hall	Overall RAG rating	Town Deal Grant	-£8,097,180	£12,174,090	£90,986	£12,083,104	Publicised - Major	£321,060	£0	£321,060	The National Heritage Lottery bid for £575k was unsuccessful and other funding sources are being explored. RAG ratings updated 29.09.2022 in light of additional information.
								Amber										
								Delivery Spend Risk										
3	2	3																
12	Town Deal	Active & Clean Connectivity	Package of measures to support active & clean connectivity including priority schemes from the Local Cycling & Walking Infrastructure Plan inc Active Travel Hub and Travel Plan Fund NB rating is on Business Case development at this stage	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	David Ousby	Overall RAG rating	Town Deal Grant	-£4,232,870	£6,255,620	£270,908	£5,984,712	Publicised - Major	£144,000	£17,241	£126,759	Treasury 'Green Book' compliant Business Case in preparation; will be taken through the agreed Local Assurance Framework as part of its agreement.
								Light Green										
								Delivery Spend Risk										
2	1	2																
14	Town Deal	Riverfront Regeneration	First phase, including Outer Purfleet and Custom House exhibition space, 'Sail the Wash' dry side infrastruct., South Quay public realm NB rating is on Business Case development at this stage	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	Geoff Hall	Overall RAG rating	Town Deal Grant	-£4,178,940	£4,178,940	£32,983	£4,145,957	Publicised - Major	£300,000	£50,358	£249,642	Treasury 'Green Book' compliant Business Case in preparation; will be taken through the agreed Local Assurance Framework as part of its agreement.
								Light Green										
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15	Town Deal	Public Realm – 'Rail to River'	Improve the perception of the town centre 'Rail to River' route to create a distinctive and quality public realm. NB this project is in the delivery phase	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	David Ousby	Overall RAG rating	Town Deal Grant	-£245,000	£245,000	£34,385	£210,615	Publicised - Major	£216,570	£5,955	£210,615	Some issues arising causing some short delays to the timetable (less than 3 months). Outputs still deliverable but require re-scheduling.
								Light Green										
								Delivery Spend Risk										
3	2	2																

ID	Type	Accountable Body Role	Project Description	Notes	Start Date	Sector	Location	Overall RAG rating			Funding Source	Start	End	Budget	Actual Spend	Status	Other	Total	Notes	
								Delivery	Spend	Risk										
16	Town Deal	Multi-User Community Hub <i>(accountable body role only)</i>	New town centre 'one-stop-shop' for a range of services inc relocated library, to provide skills and training opportunities. <i>NB rating is on Business Case development at this stage</i>	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	Duncan Hall	Amber			Town Deal Grant	-£7,400,000	£7,400,000	£22,320	£7,377,680	Publicised - Major	£750,000	£0	£750,000	Project lead is Norfolk County Council - BCKLWN role is accountable body for Town Deal funding only. Treasury 'Green Book' compliant Business Case in preparation; due to be agreed by the Town Deal Board on 30.09.2022.
								Delivery	Spend	Risk										
								2	3	3										
17	Town Deal	Youth & Retraining Pledge <i>(accountable body role only)</i>	A package of support for youth skills and adult retraining provision for the immediate and short-term impact of Covid-19. <i>NB this project is in the delivery phase</i>	- Agreed under the Town Deal with government	24-Aug-21	Business, Culture & Heritage	Duncan Hall	Green			Town Deal Grant	-£442,000	£442,000	£0	£442,000	Publicised - Major	£442,000	£0	£442,000	In delivery phase with a package of support for youth skills and adult retraining provision. The Borough Council financial impact is limited. Norfolk County Council are lead partners with the Town Deal supporting £442k of revenue costs.
								Delivery	Spend	Risk										
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18	Sports Facilities	3G pitch	Development of additional 3G pitch to provide extra capacity for football provision	- Assist with community cohesion and social engagement through sport	16-Nov-21	People & Communities	Neil Gromett (Alive WN)	Light Green			Borrowing	-£350,000	£350,000	£0	£350,000	Publicised - Major	£350,000	£0	£350,000	Project currently with Football Foundation undertaking desktop survey.
								Delivery	Spend	Risk										
								2	1	3										